

Look who's back

Yes, we played a little 'hard to get' while we were off building the plant-based egg category. But with the customer requests still pouring in, we're ready to smear back.

Our cult favorites are fully plant-based and cholesterol-free, but, make no mistake, these are the creamiest, most craveable mayo and dressings you've ever had. Available in 2024 in refrigerated and shelf-stable formats in both original and chipotle flavors.



JUST Mayo and JUST Ranch

Coming 2024

Made from plants

Using the hidden technology found in plant proteins all around us.

Pioneering

A cult-favorite among plant-based eaters. One of the first, leading plant-based analogues.

Human health

Cholesterol-free, lower in saturated fat and always non-GMO

Planet health

With no conventional eggs used, JUST Mayo and JUST Ranch use less water and CO2.

Sensory

Superior flavor and texture. Rich, creamy mayo. Zesty and tangy ranch.



Aligned to our mission

To build a delicious, healthy, and sustainable food system



Taste	53% prefer to Hellmann's in taste tests	
Health	No Saturated Fat	

No Cholesterol When compared to 35% less Total Fat the Market Basket

JUST Mayo requires 94% less **Planet** surface and groundwater than When compared to leading brands. the Market Basket

> JUST Mayo has a 43% lower carbon footprint than leading brands.



Taste	Preferred over Hidden Valley in taste tests		
Health When compared to the Market Basket	64% Less Saturated Fat 36% Less Sodium No Cholesterol		
Planet When compared to the Market Basket	JUST Ranch requires 88% less surface and groundwater than leading brands.		

JUST Ranch has a 33% lower carbon footprint than leading brands.

Pioneering plant-based eating

2011

Eat Just founded

We started with a simple question: Could we make delicious food from plants? And, in doing so, could we transform our food system for the health of our planet and our families.

2013

JUST Mayo launches

JUST Mayo lands on shelves and sandwiches across the U.S.
Expands into thousand of doors and becomes a category leader.

2015

JUST Mayo fends off "Big Ag"

Our retail and foodservice partners stand with JUST Mayo against its attack from the egg industry.

2016

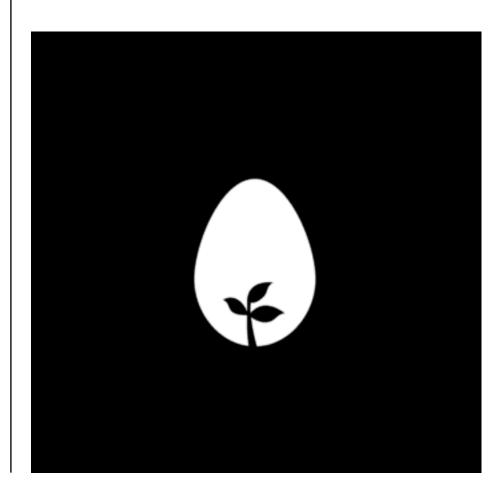
JUST Dressings launches

Retail partners expand their support for Eat Just by carrying its line of plant-based dressings, including a customer favorite: JUST Ranch.

2019

JUST Egg

Eat Just launches its innovative JUST Egg and create a new category in grocery: plant-based eggs.





Los Angeles Times

The egg industry launched a secret twoyear war against a vegan mayonnaise competitor

... The campaign against Beyond Eggs, the original name of company behind Just Mayo, included flirting with an offer from a consultant who bragged he could rid the product from shelves "with one phone call,"...





Confidential.

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I prefer the taste of their JUST Mayo to Hellmann's, my 'must-have' brand, in a blind test.

Andrew Zimmern

Celebrity Chef

...a textural wonder.

Richard Blais

Celebrity Chef

Delicious.

Ruth Reichl

American food writer, co-producer of PBS's Gourmet's Diary of a Foodie, culinary editor for the Modern Library



Consumer demand for JUST Mayo and JUST Ranch remain strong

In the last 90 days

I was writing to inquire as to whether or not there are any plans to bring back JUST Ranch or JUST Mayo? The JUST Ranch was the absolute best on the market!

Chelsea, WeCare

I'm begging you guys please bring back the dressings. Never in my life have I found a good ranch that's vegan. They all taste so bad. Please?

Gina, WeCare

Why would you discontinue the best vegan mayo? Please tell me you're bringing it back!

Ruby, WeCare

What happened to JUST Ranch? It was hands-down the best vegan ranch I have ever had. Any hope that it might come back someday? All my other vegan friends are dying to see it back on shelves. Give the people what they want! **Alexis, WeCare**

I have tried every eggless mayo the market could offer (I have an egg allergy) and no one not one brand hold a candle to JUST Mayo! I have no idea how you guys got it not just to taste like mayo but the same consistency as mayo. Literally no other brand has done it the way you guys have. So please bring it back!

Nat, WeCare

When can JUST Mayo be expected in stores? Really miss this product!

Steffi, WeCare

Will you be bringing back JUST Mayo? Hoved it! I have a severe soy allergy and yours was the only one I liked.

Dianne, WeCare

Which grocery stores carry JUST Mayo? I have allergies, and this is the one mayo found that I not only can consume but enjoy very much.

Anna, WeCare

Is JUST Ranch ever coming back? That stuff was amazing and I'm still sad about it disappearing from the store shelves. My carrots miss it! My pizza and my salads do too! **Casey, WeCare**

What happened to JUST Mayo? It was by far the best vegan mayo I've ever had but no one has it in stock anymore. You don't even have it listed on your website. What happened? Where can I get it?

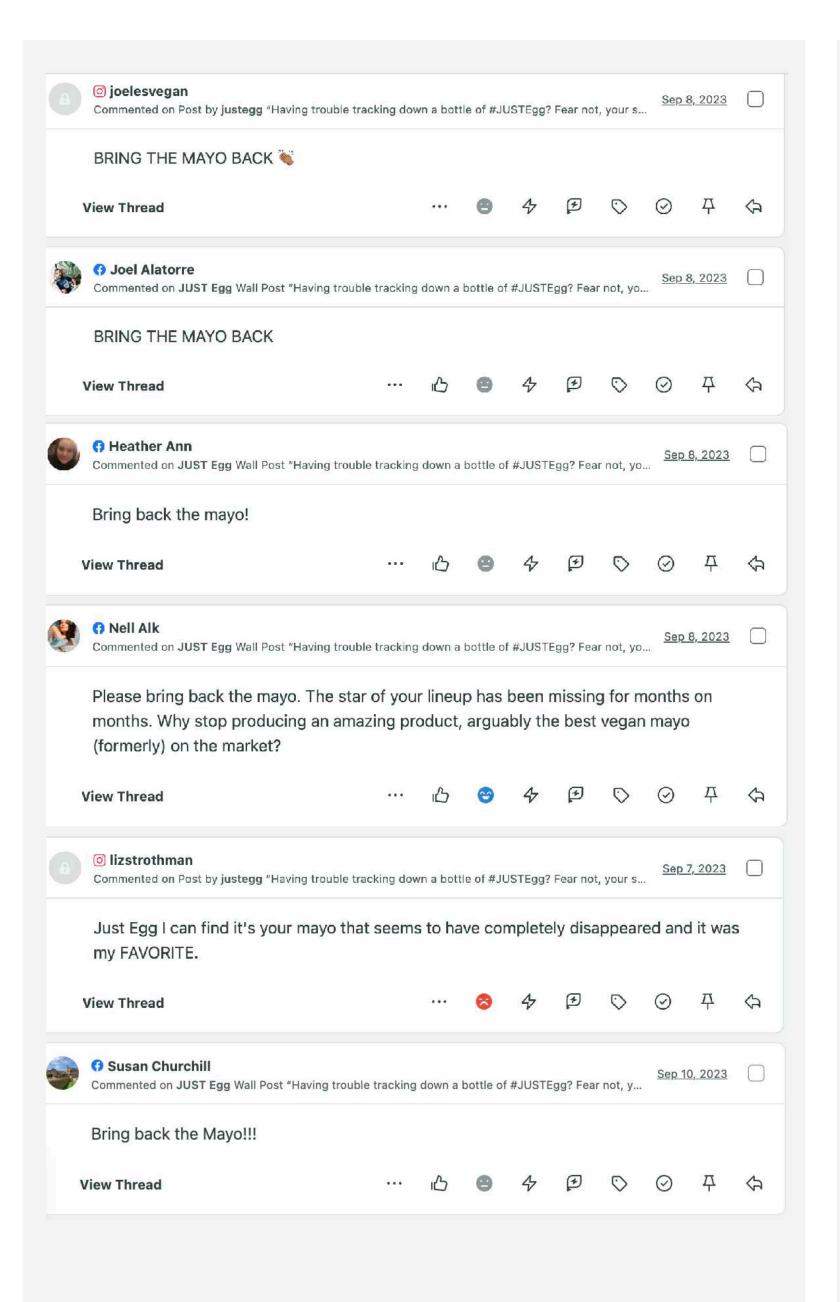
Josh, WeCare

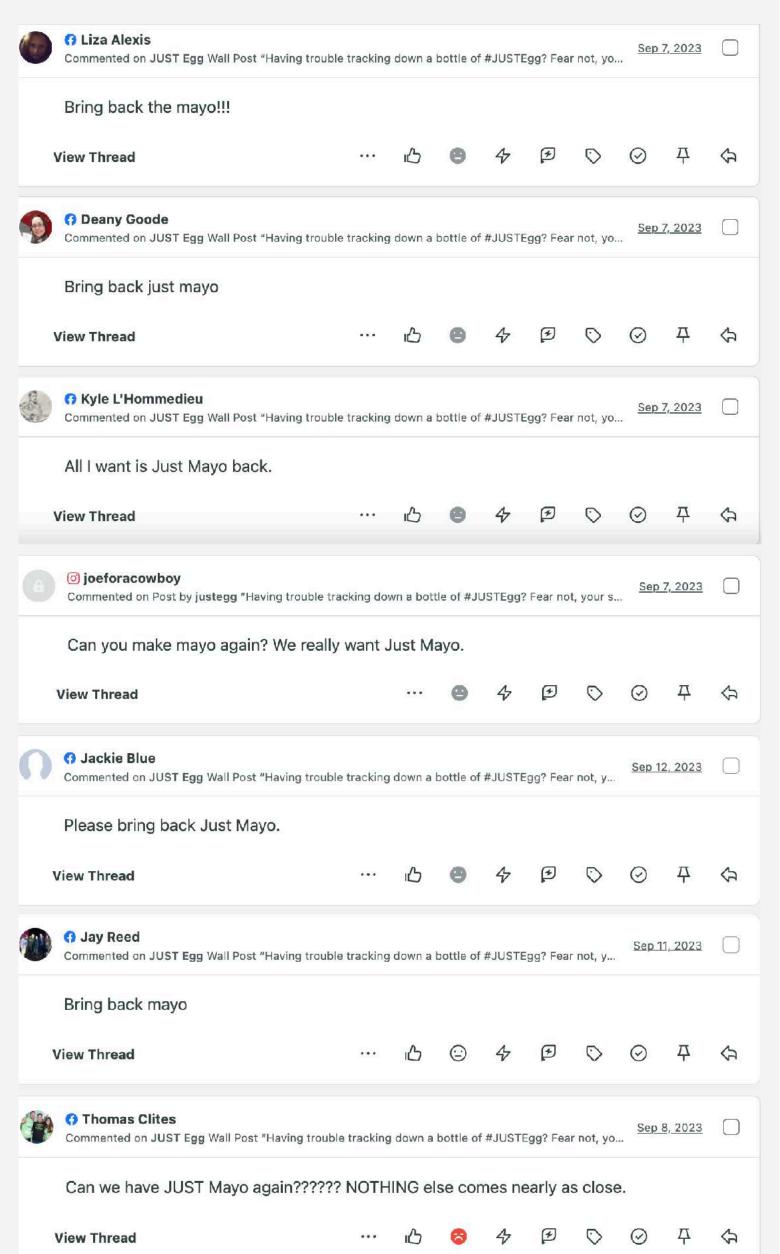
Are you ever going to make JUST Mayo and JUST Ranch again? Those were stellar and I am lost without them.

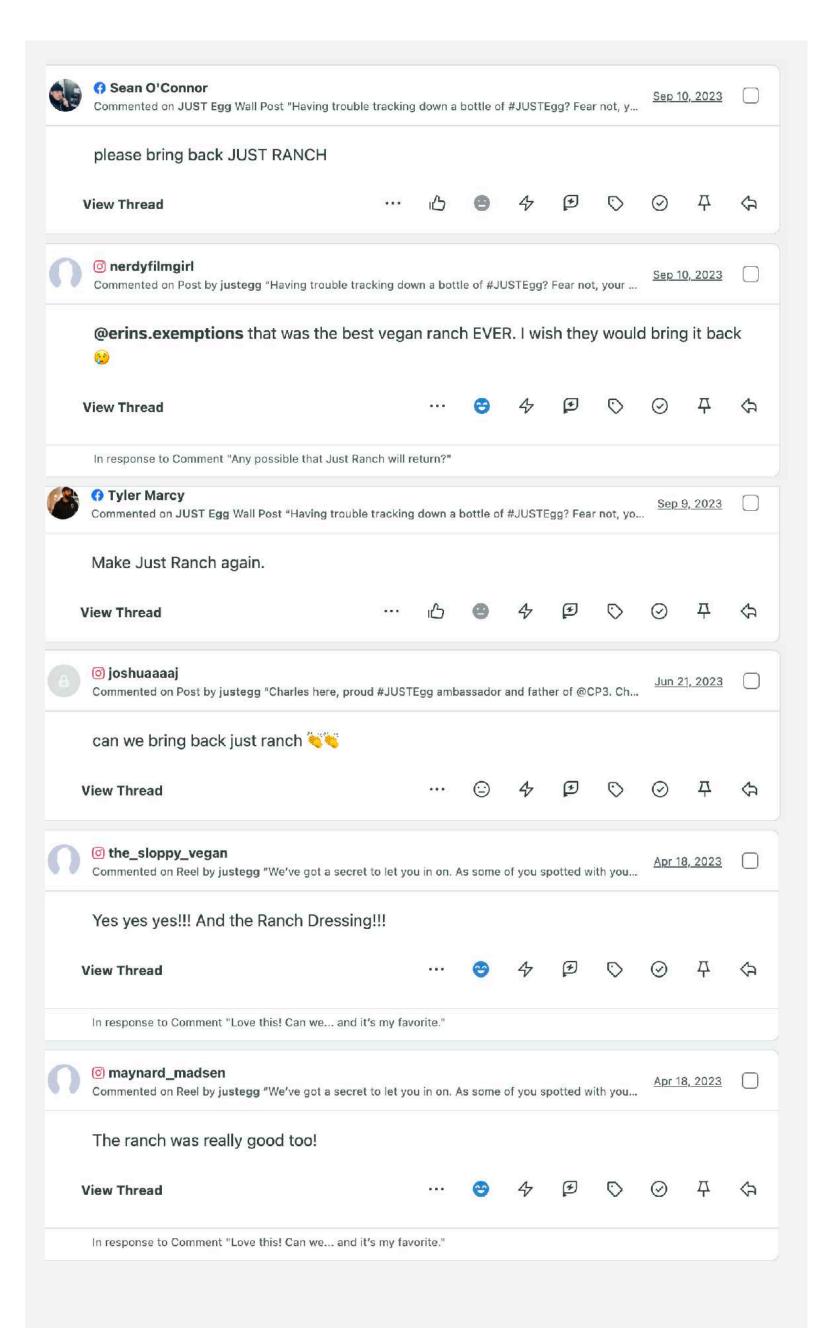
Susan, WeCare

Have looked forever [for] JUST Mayo. So disappointing, as I used it all the time.

Judy, WeCare





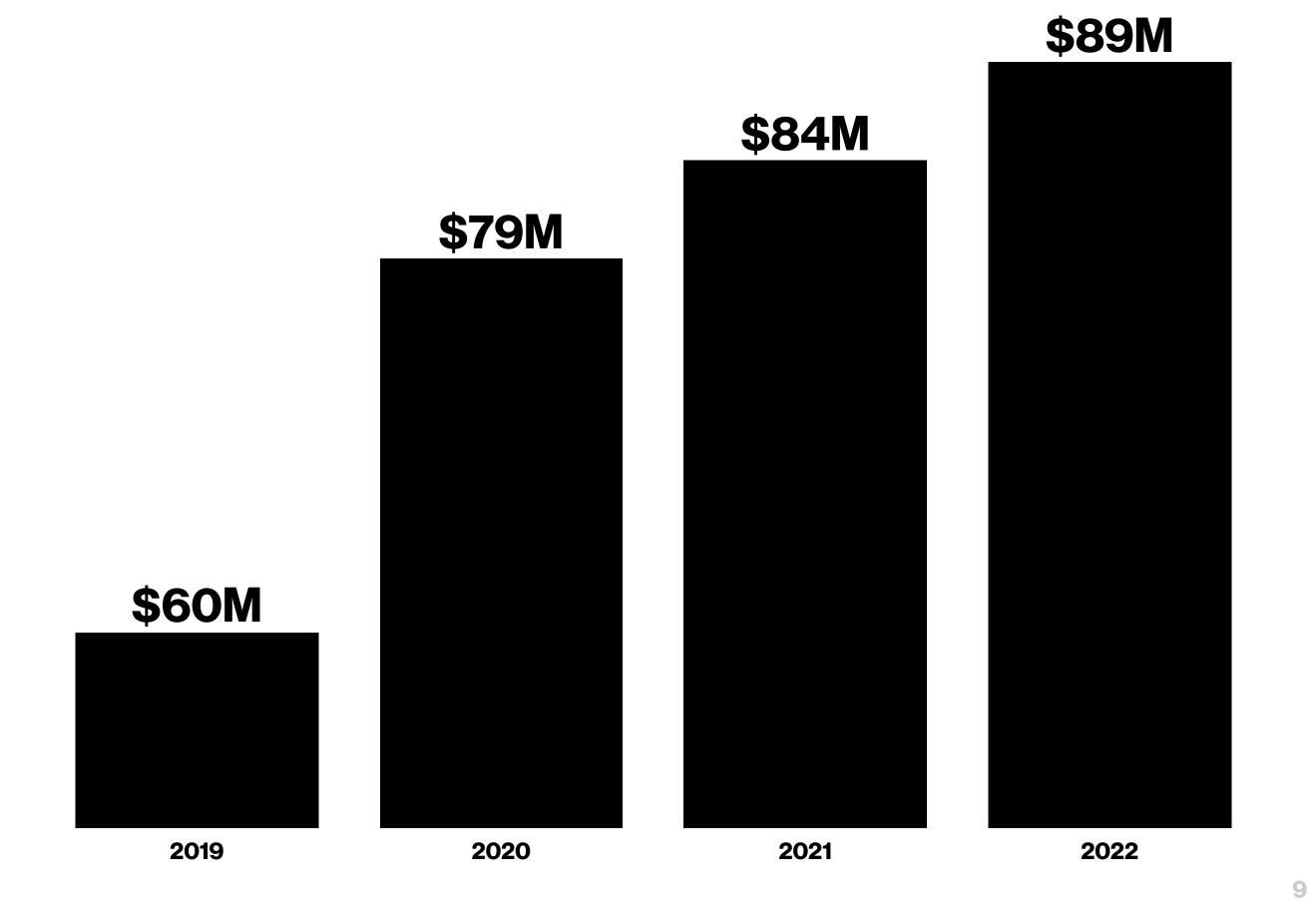


Plant-based condiments category continues to grow

3-year growth

3-year CAGR

Dollar sales, plant-based condiments, dressings, and mayo

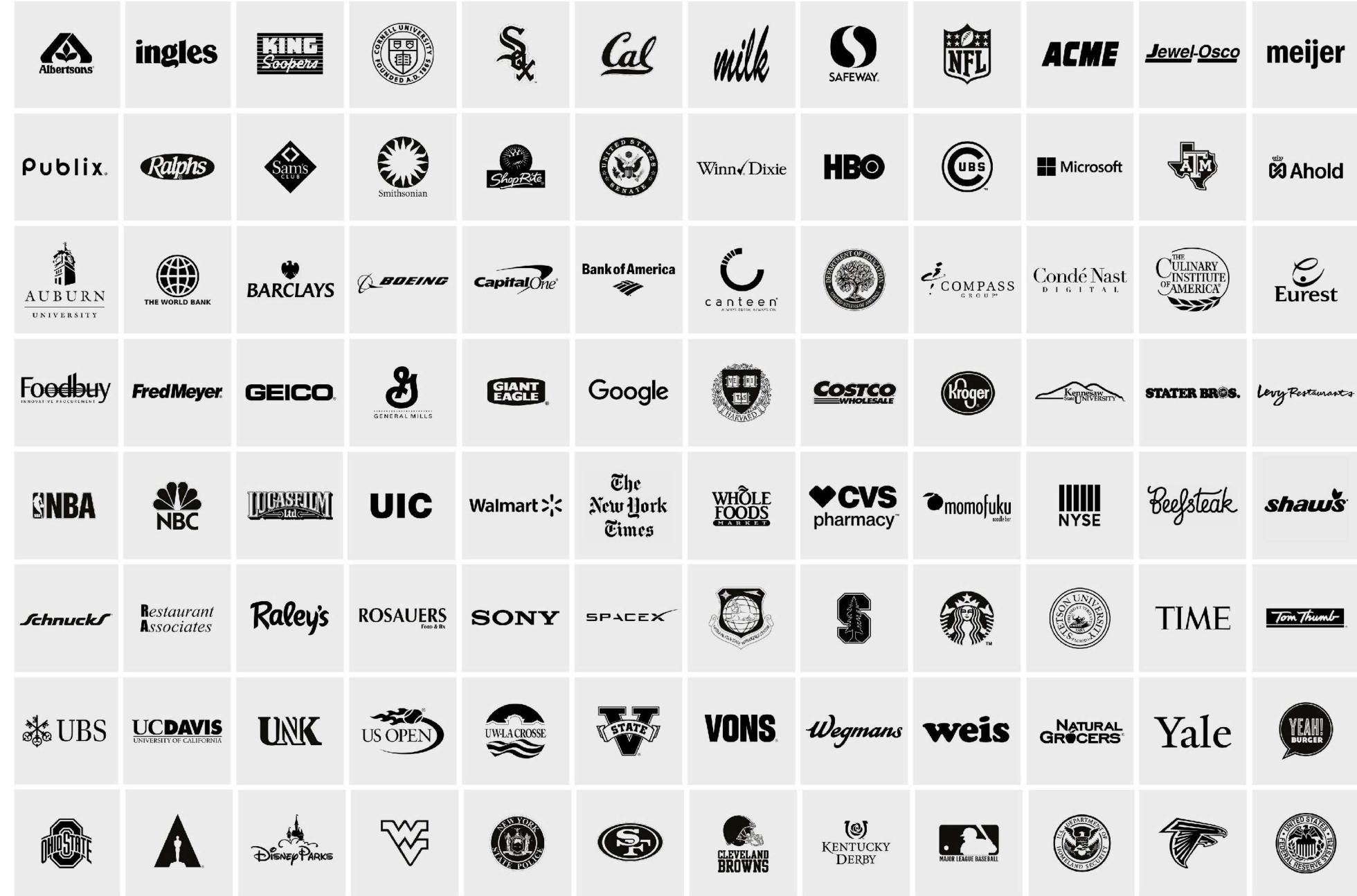


SPINS, 52 weeks ending 1/1/2023, published by Good Food Institute

Past performance

Previous points of distribution





At leading natural grocer, JUST Mayo averaged:



stores selling over 5 units per week

stores selling over 10 units per week stores selling over 20 units per store per week

30/0

In a top natural channel retailer, JUST Mayo is the top SKU



	U/S/W	%ACV	
JUST Mayo Original 16oz	8.74	93	
Follow Your Heart Original Vegenaise 16oz	8.40	81	
Follow Your Heart Soy Free Vegenaise 16oz	7.04	73	
Follow Your Heart Original 32oz	6.21	90	
Follow Your Heart Organic Vegenaise 16oz	5.56	44	
Earth Blend 16oz	5.37	29	
Follow Your Heart Soy Free 32oz	5.20	54	
Sir Kensingtons Fabanaise Original 16oz	5.18	10	
Sir Kensingtons Fabanaise Chipotle 16oz	4.90	57	
Follow Your Heart Grapeseed 16oz	4.82	91	
Follow Your Heart Vegenaise Reduced Fat 16oz	4.70	13	
Sir Kensingtons Fabanaise Sunflower Oil 16oz	4.48	67	
Private Label Chipotle Aioli 9oz	4.36	32	
Follow Your Heart Grapeseed 32oz	4.22	86	
Follow Your Heart Horseradish Sauce 8oz	3.19	12	
Spectrum Natural 11.25	3.14	51	
Follow Your Heart Organic Vegenaise 32oz	2.86	12	
Spectrum Mayo 32 oz	2.46	72	

Source: Nielsen, Last 26 Weeks Ending 3/24/2018, Refrigerated Mayo and Sandwich Spread, Products with ACV over 10%, top natural retailer

JUST Mayo brought growth to a declining category



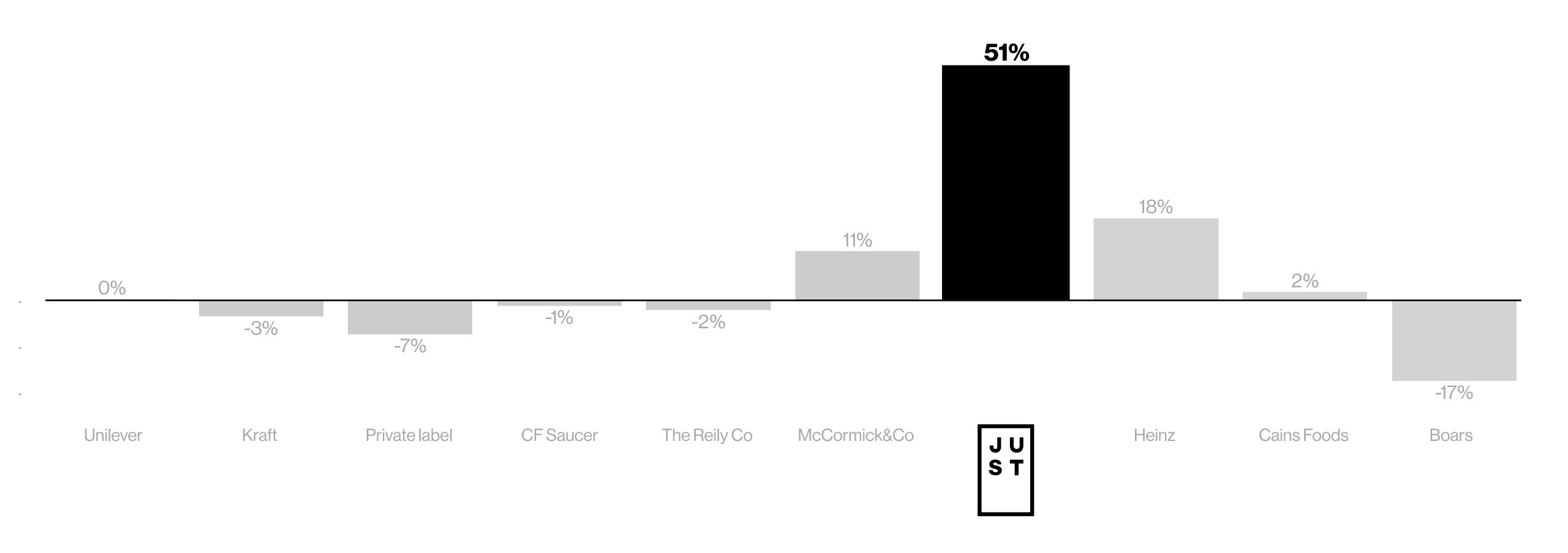
	Growth
JUST Mayo	\$3,357,951
Primal Nutrition, Inc.	\$2,802,944
McCormick's	\$1,731,265
Sir Kensinton's	\$1,591,637
Chosen Foods	\$1,351,308
Frank Brunkchorst Co.	\$1,056,336
Newman's Own	\$248,770
Lee Kum Kee Co.	\$234,999
Sims Foods, Inc.	\$200,914
Stonewall Kitchen	\$187,197
Treehouse Foods, Inc.	\$115,308

Total category growth

-\$24M

Source: IRI, Year over Year \$ Growth, Total-US Food, Last 52 Weeks Ending 3/25/2018

JUST Mayo growth was not slowing

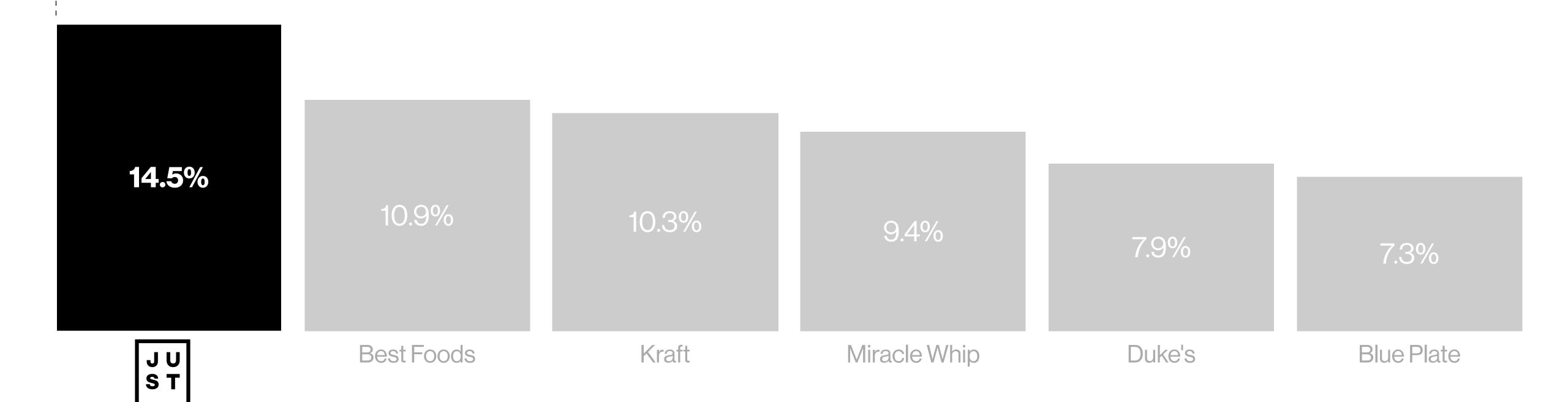


JUST Mayo shoppers were younger, have larger households and are more affluent than the average mayo shopper

	JUST Mayo index	Mayo category index	
3 person household	130	103	
4 person household	155	103	
5+ person household	164	104	
Older Millennial (1981-1989)	199	93	
Gen X (1965-1980)	122	98	
Income \$50-69.9K	137	103	

JUST Mayo brought new shoppers into the mayo category

Just Mayo had the highest % of customers that did not purchase mayo the prior year.



Source: IRI Panel Data, Last 52 Weeks Ending 10/8/17

JUST Mayo has the highest basket size and growth in the category



	Basket Dollars per Trip	Growth	
JUST Mayo	\$99	6%	
Hellmann's / Best Foods	\$98	0%	
Blue Plate	\$94	-8%	
Miracle Whip	\$91	-1%	
Kraft Mayo	\$90	-4%	,
Spectrum	\$90	-5%	,
Duke's	\$88	3%	
Private Label	\$79	0%	,
Smart Balance	\$67	-17%	
Category	\$91	-1%	

Source: IRI Panel Data for above brands; 52 Weeks Ending 10/8/2017; In-Basket Dollars per Trip

IRI Panel data shows that JUST Mayo showed the highest growth of major brands despite the lowest % on deal



	% on Deal	% Growth	
JUST Mayo	11.8	19%	
Duke's	30.7	4%	
Blue Plate	26.1	0%	
Hellmann's / Best Foods	45.4	-1%	
Private Label	13.5	-3%	
Kraft Mayo	38.9	-4%	
Miracle Whip	34.4	-5%	
Spectrum	16.0	-15%	
Smart Balance	11.9	-30%	
Category	35.7	-1%	

JUST Chipotle Mayo was the #3 ranking mayo on amazon



Source: Amazon.com Best Selling Rankings, Accessed 04-16-2018

JUST Ranch was the #2 ranking ranch on amazon



Source: Amazon.com Best Selling Rankings, Accessed 11-15-2017