

The logo for SHOFCO, consisting of the letters 'SHOFCO' in a bold, sans-serif font. The letter 'O' is stylized with a white circle inside it. The logo is set against a white rectangular background.

SHOFCO

Shining Hope for Communities

A woman wearing a white and blue uniform and a white face mask is administering a vaccine to a child. She is holding a syringe and is focused on the task. The child is sitting in a blue chair. The background shows an outdoor setting with other people and vehicles.

**Shining Hope
for Communities**

2021

Annual Report

“2021 was a year defined by commitment – commitment to growth, commitment to improving livelihoods, and, most importantly, commitment to the community.”

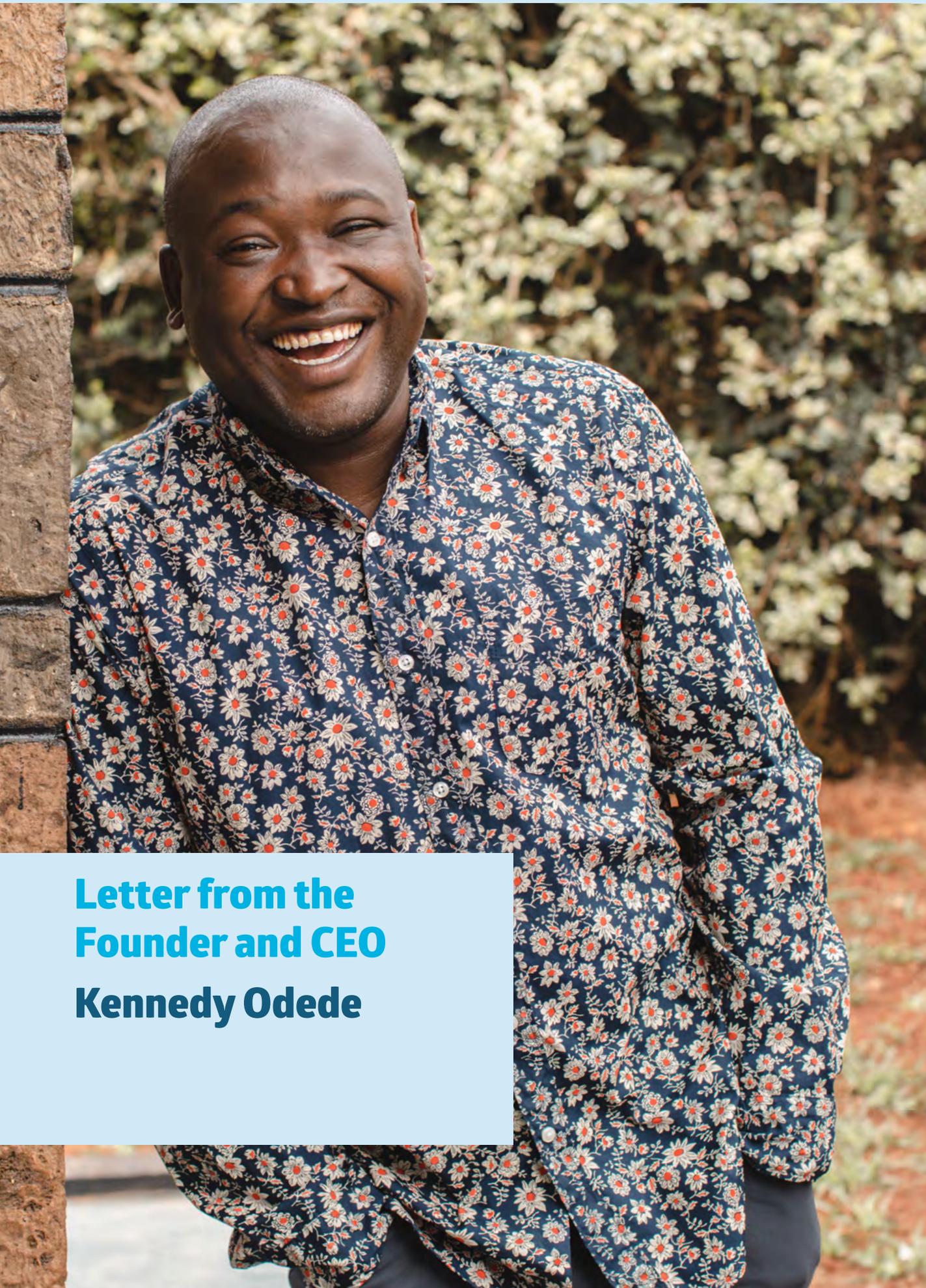
Kennedy Odede

Shining Hope for Communities (SHOFCO) is a grassroots movement that catalyzes large-scale transformation in urban slums by providing critical services for all, community advocacy platforms, and education and leadership development for women and girls.

Welcome to our 2021 Annual Report

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**Letter from the
Founder and CEO
Kennedy Odede**

Dear Friends,

2021 was a year defined by commitment – commitment to growth, commitment to improving livelihoods, and, most importantly, commitment to the community. Even in the face of the lingering effects of COVID-19, SHOFCO was able to expand its reach dramatically, reaching over 1.4M slum dwellers throughout Kenya, supporting the resilience and development of the communities we serve. I am pleased to share with you SHOFCO's accomplishments in our 2021 Annual Report.

The SHOFCO Urban Network (SUN), our community organizing platform, continues to be the core engine for transformation at scale. Having expanded to include over 1.2M beneficiaries across 34 sites in Kenya, we have seen systems reimaged as slum residents organize and demand government intervention. By building a replicable model of transformation through our top-tier suite of services, SHOFCO and SUN have influenced government stakeholders to direct more resources toward the slums, such as drilling wells, building roads, and offering scholarships to young people unable to afford school fees.

When the slums did not see equitable vaccine distribution, SHOFCO advocated for slum communities and was the first NGO approved by the Ministry of Health to distribute the COVID-19 vaccine in the informal settlements, providing the vaccine to 13,464 slum dwellers between October and December of 2021. When uncertainty and misinformation surrounding COVID-19 ran rampant through the slums, SUN partnered with the Mastercard Foundation and facilitated sensitization campaigns, reaching over 600,000 with accurate information and linkages to support. After funding 450 school bursaries in 2021 through community contributions, SUN community leaders in Kibera came together to demand equal bursary distribution through the government's Constituency Development Fund, amplifying the community contribution and leveraging additional government resources.

SHOFCO also continued to expand its private sector partnerships throughout 2021. In December, in partnership with McKinsey & Company, SHOFCO participated in a Day of Service. During this event, SHOFCO staff had the opportunity to participate in professional development training and leadership sessions. In partnership with Ernst & Young, SHOFCO has enhanced our Monitoring & Evaluation (M&E) framework so the SHOFCO model can be replicated and spread to other grassroots organizations.

This partnership has enhanced our surveying, data visualization, and data analysis abilities as well as provided us with M&E hardware and staff training. These collaborations have transformed the way SHOFCO works with the community and we look forward to continuing to build global public and private partnerships.

SHOFCO's Girls Leadership Academies (GLAs) continued to thrive throughout 2021 as 80 new students were enrolled between Kibera School for Girls (KSG) and Mathare School for Girls (MSG), bringing our total enrollment to 633 students. Despite the continued challenges presented by COVID-19 in 2021, our schools saw an attendance rate of 98% with 100% matriculation rate into secondary school. This year, our students at KSG won first prize at the national level of the Kenya Music Festival, exemplifying how our school teachers effectively support students in subjects beyond traditional schooling.

2021 was also a year of rebuilding and adaptation economically as COVID-19 continued to impact livelihoods throughout the country. Through our Sustainable Livelihoods programs, we supported a total of 7,244 beneficiaries with economic empowerment training, more than a three-fold increase from 2020. This ensured that community members had the opportunity to learn, grow, and succeed despite the continuing challenges of the pandemic.

Despite the ever-changing conditions of this year, SHOFCO has proven that through our community-led model, large-scale impacts can be made across informal settlements. We will continue to focus on providing dignity to slum dwellers through our work, disrupting survival mode and supporting promising futures as we grow throughout Kenya. I am grateful for the opportunity to share SHOFCO's accomplishments with you and I look forward to the future of our work – there is so much more we can achieve.



The year in numbers



Shofco Urban Network

247,624

SUN members

14,808

SUN groups

34

Slums where SUN is active



Education

80

New students enrolled

633

Students in KSG and MSG



Sustainable Livelihoods

7,244

Sustainable Livelihoods beneficiaries

1,746

SWEP members

2,653

Employability training

3,637

Entrepreneurship training

431

Youths placed in jobs

523

Youths placed in internships



Health

97,076

Visits at SHOFCO clinics

6,336

New primary healthcare visits

17,724

Primary healthcare revisits

10,591

New clinic visits

30,680

Clinic revisits

13,464

COVID vaccines administered

13,691

COVID tests administered

4,590

Contact tracing data

500,454

community members reached
across 13 Kenyan counties



WASH

2,582,300

Liters of water distributed

16,452

Water users

Gender Department

3,042

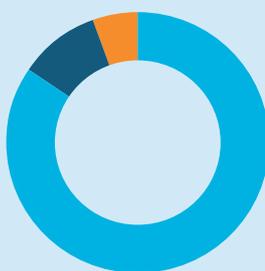
Gender-based violence cases handled

Library

126,637

Library users

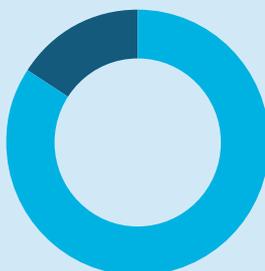
Financial overview



\$42,723,081

Total assets

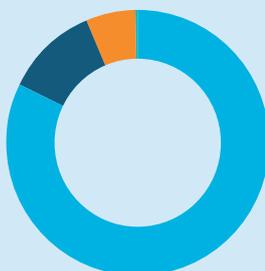
Current assets	85%
Property & equipment	10%
Noncurrent assets	5%



\$8,372,237

Total expenses

Program services	84%
Supporting services	16%



\$30,342,335

Total support and revenue

Foundation grants	79%
Individual contributions	11%
Corporate contributions	6%
Project income	>1%
In-kind contributions	>1%

See pages 28-33 for complete financial results

OUR VISION

Building Urban Promise from Urban Poverty

OUR MISSION

Shining Hope for Communities (SHOFCO) is a grassroots movement that catalyzes large-scale transformation in urban slums by providing critical services for all, community advocacy platforms, and education and leadership development for women and girls.

By 2045, the world's urban population is projected to reach six billion. Emerging economies, like Kenya, will have to endure this rapid growth but without the capacity to handle these challenges, urban poverty will explode.

Poverty can't end unless the systems that hold it in place are broken.

Picture life without access to healthcare, affordable clean water, the platform to voice your rights, or the ability to provide opportunities for your children.

SHOFCO works to address these key issues by providing critical services, operating community advocacy platforms, and building female leadership to create lasting change.

OUR PROGRAMS

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SUN seeks to build a strong urban network with the vision of giving the urban poor a voice.

SHOFCO Urban Network (SUN) is a grassroots movement that brings together individuals and households through social groups run independently and organizes them to actively seek tangible change in their community and society at large.



SHOFCO Urban Network in numbers

Number of SUN members	247,624
Current number of SUN groups	14,808
Number of slums where SUN is active	34







SHOFCO Urban Network (SUN)
SUN continued to bring together individuals and households through social /groups run independently using our services and organized them to actively seek tangible change in their community and society at large.

SUN raises awareness about social issues and advocates for peace and reconciliation. SUN also offers high school scholarships to community youth, provides micro-life insurance, and runs community savings and loans groups.

In 2021, SUN expanded and by the

end of 2021, it had 34 sites across 13 counties in Kenya: Nairobi, Mombasa, Kisumu, Kilifi, Kwale, Kakamega, Vihiga, Nandi, Busia, Bungoma, Uasin Gishu, Siaya, and Nakuru.

With 247,624 members, SUN's self-sustaining Group Savings and Loans program for the members and their immediate families grew to 14,808 active saving groups during the period. The groups enable members to access micro-credit finance from their group savings, and also micro-insurance that provides compensation in case of death.

SUN led our community-based response to the Covid-19 pandemic through public awareness and community outreach across informal settlements where we work. This was achieved by installing 354 handwashing stations across major entry points into the informal settlements, and Community Health Workers and SUN volunteers going door-to-door across the slums to raise awareness, and distribute soap, hand sanitizers, and Covid-19 informational pamphlets.

“When we save money and share after one year, we can do a lot of things. We cater to our needs, pay school fees for our children, and buy food and clothing for our families.”

SUN STORY OF IMPACT

Jane Masitsa

Mukuru SHOFCO Women Ambassadors Self Help Group is one of the SHOFCO Urban Network welfare groups. The group, made of 100 members, was established in 2020 by 20 women, from Mukuru informal settlement in Nairobi, as a merry-go-round group. The women earn their income from menial jobs and small businesses such as selling foodstuff.

SHOFCO has provided a meeting space for the group. SHOFCO Sacco has also trained the women on financial literacy, record keeping, and leadership skills. The Sacco team also attends the groups' meetings to monitor how they are doing.

The group aimed to enable women to pool their resources toward empowering women. The group meets every Saturday to contribute their savings, a minimum of \$200 per individual. They save part of the contributions in a local bank account, and the other in SHOFCO Sacco.

The group subdivides their bank savings at the end of the year according to each member's savings. As for the Sacco savings, the group has a target deposit amount before they take a loan and start a women-owned business project.

Jane Masitsa, the group's Chairlady, says: "We formed the group because we realized that our welfare as women could not be taken care of by other people other than ourselves. We work hard and get little income and want our families to live better lives. When we save money and share after one year, we can do a lot of things. We cater to our needs, pay school fees for our children, and buy food and clothing for our families.



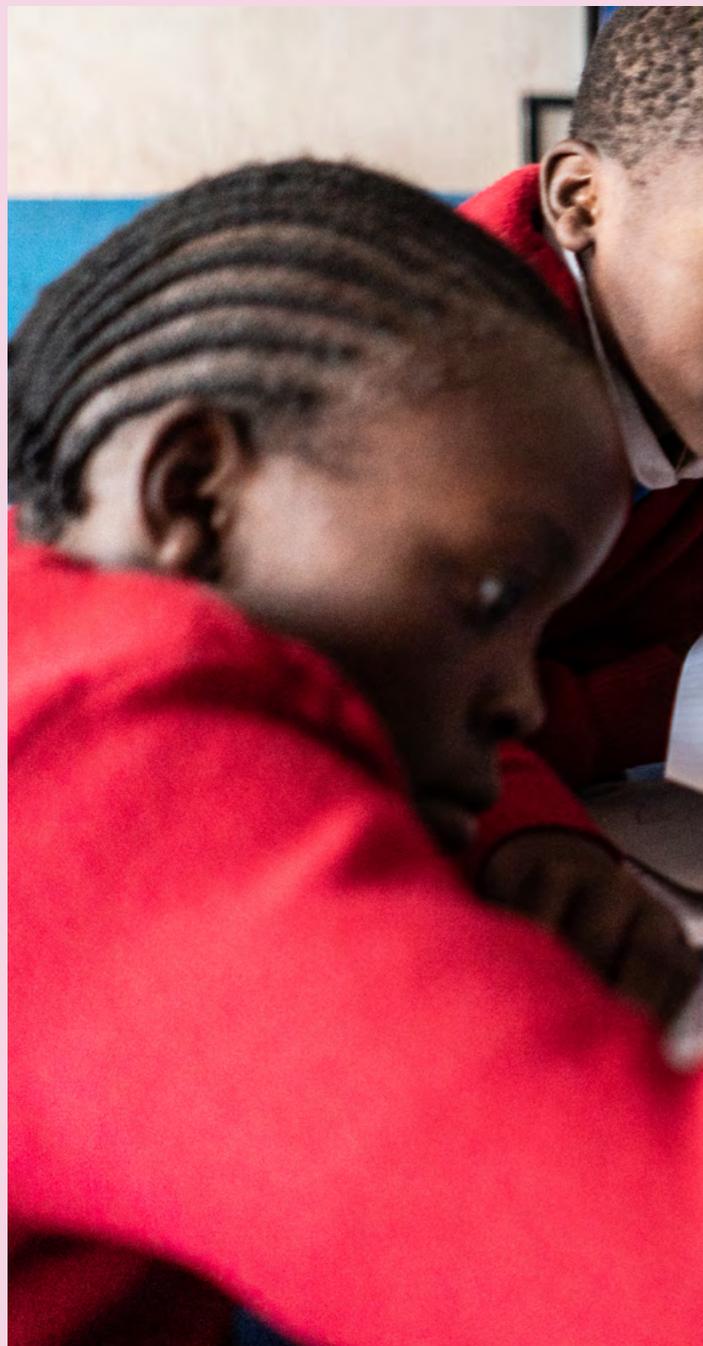
We believe that girls are the key to long-term change that will break the cycles of poverty in these communities.

Our Girl's Leadership and Education Program provides free education for girls in Kenya's urban slums through a curriculum that enables young girls to reach their full potential. We currently have two primary schools for girls, the Kibera and Mathare Schools for Girls. From the school, SHOFCO extends holistic community services to the families of students and the entire community.



Girls' Leadership and Education in numbers

New students enrolled	80
Students in KSG and MSG	633





In 2021, the first alumni class of Kibera School for girls, who graduated in 2017, completed their high school education in various top high schools in Kenya and the United States. Four girls graduated from high schools in the US, whereas 14 girls graduated from Kenyan high schools.

The girls performed excellently in their high schools and have been accepted into various universities across the world. SHOFO will continue to support them through scholarships and mentorship programs as they pursue their dreams in tertiary education.



Margaret Makungu

Margaret is an 18-year-old aspiring actor. She was part of the pioneer class at Kibera School for Girls (KSG) in 2009 that graduated in 2017. She is the last born in a family of six that lives in Kibera. Upon graduation from KSG, Margaret joined St Clare Girls Secondary School where she scored a B in the 2021 Kenya Certificate of Secondary Education (KCSE). Margaret joined Kenyatta University in September 2022 to pursue a Bachelor of Arts in Theatre and Film Technology.

“When I was in KSG, I was a member of the drama club which

I had a passion for and hoped that one day I would be a famous actor. My dream is to graduate from university and finally have my job and support my family. SHOFCO has given me so much support, especially mentorship, which has enabled me to know more about myself and how to relate with others. I was able to get an opportunity to learn for free for both primary and secondary education which my parents could not afford,” Margaret says.

She adds, “SHOFCO has made life easier for my family because they have provided enough support for my education that has enabled them to take care of other matters in the house. SHOFCO has also enabled many children, especially girls, to have the opportunity to learn and meet new people who keep mentoring them, and the health clinics have also enabled people to get the best treatment and drugs.”

“When I will be through with my university education, I would like to come back and support other people financially and also be a mentor to them. I will also create more opportunities for them so that they can also have a bright future. I would also work on the water shortage problem which is in my community to enable people to get water easily.” Margaret concludes.

“My dream is to graduate from university and finally have my job and support my family.”



Idah Mwangeli

Idah joined Kibera School for Girls (KSG) in 2009. She comes from a family of five who lives in Kibera. The 19-year-old graduated from KSG in 2009 and joined Stoneleigh-Burnham School in Greenfield, Massachusetts in the United States.

“My overall experience when I went to study in the US was awesome. I got to make a lot of lifelong friends and learned a lot of new cultures being that it was an international school with students from all over the world. I feel like KSG did a lot in boosting my confidence but going off to study outside the country broadened my horizons. Of course, leaving my family was not easy so I experienced moments of homesickness but having friends from home and keeping in touch with my family helped a lot during those times,” Ida says.

Upon completion of her high school education, Idah received sponsorship to study at Connecticut

College. She joined the college in August 2022.

“My dream when I was at KSG was always to become a pilot because I was so in love with the idea of traveling and learning new cultures. In college, I am majoring in medicine (pediatrics) because over the years in high school I fell in love with sciences and my major drive is to come back home and help those who can’t afford medical services. My mentor who hosted me during my high school years also greatly influenced my change of heart in my career. She encouraged me to do what I loved, which was sciences (biology and chemistry). When I first told her I wanted to be a pilot she laughed and told me no you just wanna travel and true to that I did love the idea of travel. She told me that even as a pediatrician I could travel to different places and ever since then I practically knew I could do the two things I loved and still help my community,” Idah says.

Idah adds: “SHOFCO believed in me and by that, it pushed me to

“by giving hope to the community, many people now believe that they can achieve more”

also believe in myself and see my potential in this world. The education I have received from Shofco has opened my eyes to the world and by that, I believe that I can be the change I want to see. I believe that SHOFCO is and has changed my family through me. My family has all eyes on me to change and improve their lives so through me I believe SHOFCO is going to have a greater impact on my family. My dream is to come back to the community and build a free hospital so I can reach those who can’t fend for themselves,”

“I cannot even begin to explain how much SHOFCO has changed the community. First and foremost I believe that the main change SHOFCO has done to the community is to give them HOPE. Without hope, there’s never a push to achieve your goals, so by giving hope to the community, many people now believe that they can achieve more. By building the KSG, SHOFCO gave hope to girls in the slum because through the school, girls have been able to get an education and so far, the school is great at what they do and I believe before long the successes of the girls will be seen around the community. Besides the school, SHOFCO’s free healthcare has helped a lot of needy people around the slum reducing a lot of sicknesses.”Idah concludes.

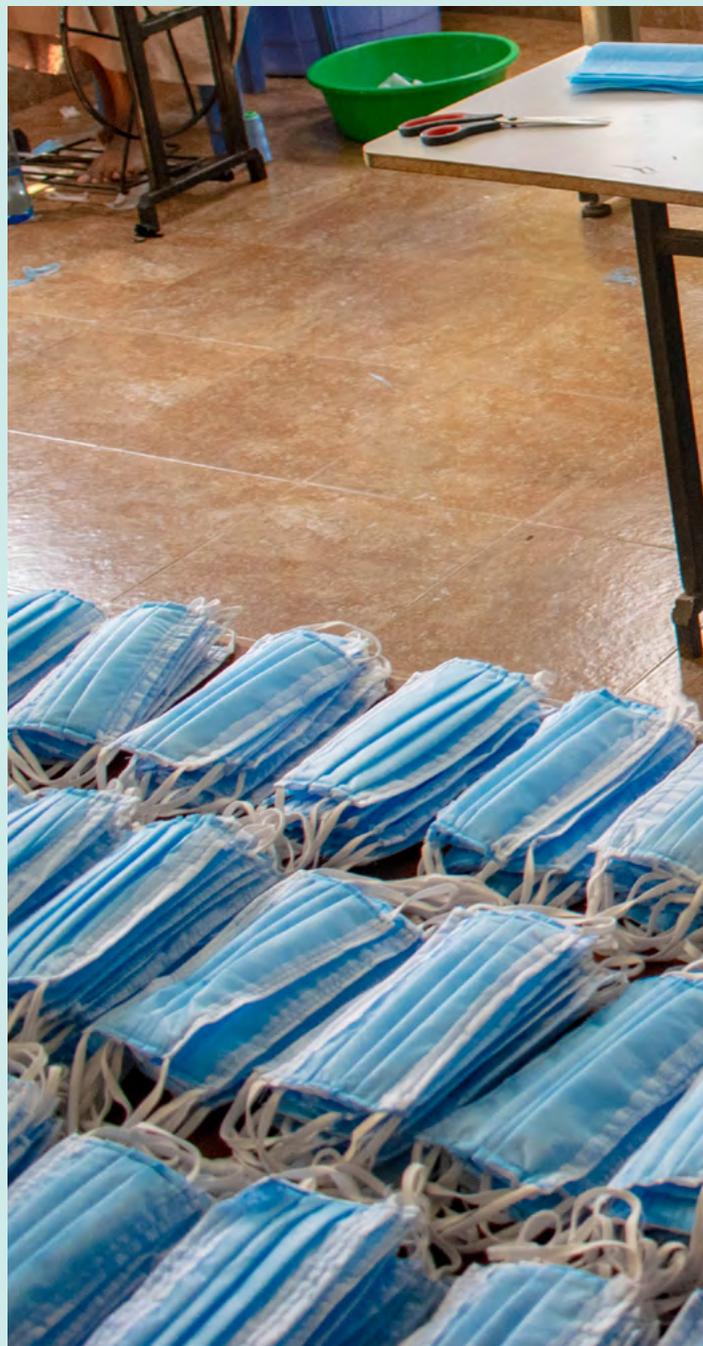
Sustainable Livelihoods enable urban slum communities to break survival mode and plan for the future.

SHOFCO's Sustainable Livelihoods Program enables urban slum communities to break survival mode and plan for the future through business and entrepreneurship skills training, vocational skills development, internships, and job placement. The SHOFCO Women's Empowerment Project (SWEP), provides business training, support, and additional income for women, with a priority to those living with HIV.



Sustainable Livelihoods in numbers

Total Sustainable Livelihoods beneficiaries	7,244
SWEP members	1,746
Employability training	2,653
Entrepreneurship training	3,637
Number of youth placed in jobs	431
Number of youth placed in internships	523







Caroline Aoko

Caroline Aoko used to make and sell doughnuts outside her house in Kibera. She used the income from her business to complement her husband's income to provide for their family.

“My business was not doing well because of Covid-19. My husband lost his job as a manual laborer because Covid-19 restrictions and lockdown forced him to stay at home. We had a small disagreement and I went and reported the issue at the SHOFCO gender office,” Caroline says.

SHOFCO's gender team took up her case and gender case workers managed their case. In the end, the conflict was resolved and Caroline

was reunited with her husband. As is often the case, the gender team referred Caroline to the sustainable livelihoods program.

Caroline was trained in business skills and after completing the training, she was enrolled in a project where women were trained on entrepreneurship and issued unconditional \$1,100 grants to cushion themselves and their families from the effects of the Covid-19 pandemic.

“I currently make doughnuts and sell them along the road in the morning. For the rest of the day, I operate this small restaurant with a lady I have employed. This is where I get most of the income

that I use to provide for my family because my husband does not have a consistent job. I was trained in record keeping to know the progress of the business. I was also trained on business costing, pricing of products, and customer care skills,” Caroline adds.

“If it were not for the grant, I would have gone home. Life was very difficult and getting money to start a business was a blessing. From the training, I learned that savings come first after making a profit. I currently save in a table banking group as I look forward to expanding my business,” Caroline concludes.



“I currently save in a table banking group as I look forward to expanding my business”

Healthcare is key to SHOFCO's holistic approach to help build empowered, healthy generations.

We know that through reliable medical treatment, infants have a higher chance of normal neurocognitive development; children experience increased years of schooling, and adults decrease missed wages due to illness. Our services include primary health and preventative care, pre and postpartum care, child immunizations, comprehensive HIV care, family planning, cervical cancer screening, gender-based violence response, and a child nutrition program.



Health in numbers

Number of visits at SHOFCO clinics	97,076
New primary healthcare visits	6,336
primary healthcare revisits	17,724
New clinic visits	10,591
Clinic revisits	30,680
COVID vaccines administered	13,464
COVID tests administered	13,691
Contact tracing data	4,590







“As a SUN member we are given first priority and get the services at a fixed fee unlike when you are not a member where you have to pay for each service.”



Shem Opiyo

Shem Opiyo and his family of seven stays at Mathare urban slum in Nairobi. He is a SHOFCO Urban Network (SUN) leader in his village and works as a private security guard. His family accesses free and subsidized medical care at SHOFCO Mathare clinic.



He says, “SHOFCO clinic has been useful to me. My wife has been getting maternal and child health services here. She came for prenatal and post-natal services and my child is doing well. All these mother and child services are free,”

SUN members access healthcare services at subsidized rates in SHOFCO clinics. Services at the maternal child health clinic are offered free of charge.

“Life was difficult before SHOFCO clinic started operation. We used to travel for more than five kilometers to access health services at higher rates. Now we can very close, could access services at that time through CHVs and social workers who stay with us in the community. In case of an emergency, you do not have to worry about security you would call them and they refer you.”

To him, his membership in the SHOFCO Urban Network enables his family to access medical check ups, and treatment at affordable rates.

“As a SUN member we are given first priority and get the services at a fixed fee unlike when you are not a member where you have to pay for each service,” he says.



WASH

Our water, sanitation, and hygiene (WASH) program provides education facilitated by community health workers.

We provide accessible, affordable clean water and sanitary pit latrines, and keep our communities healthy through hygiene education. Our innovative aerial water piping system allows us to reach even more people in Kibera and Mathare. The aerial pipes connect to water kiosks throughout Kibera and Mathare, allowing clean water to flow through pipes in the air – without fear of tampering and contamination.



WASH in numbers

Liters of water distributed	2,582,300
Water users	16,452





GENDER



Our Gender Program combats a high prevalence of domestic violence, community violence, and a lack of social safety nets in slum communities in Kenya through violence prevention, risk mitigation, and response services.

We provide sexual and reproductive health education, provide temporary shelter for women and girls who have been victims of sexual and gender-based violence, and link survivors of violence with our sustainable livelihoods program to access training, start and grow their businesses and end the financial dependency that often causes violence.

Gender in numbers

Number of GBV cases handled	3,042
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COMMUNITY LIBRARIES



Our community libraries provide ample study space and reading materials to school-going children given the environment and their settlement patterns.

The libraries also create learning environments and promote literacy in the community by offering relevant and attractive reading material for all ages and all literacy levels.

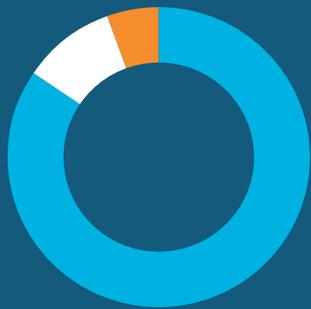
Community Libraries in numbers

Library users	126,637
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Shining Hope for Communities (SHOFCO)

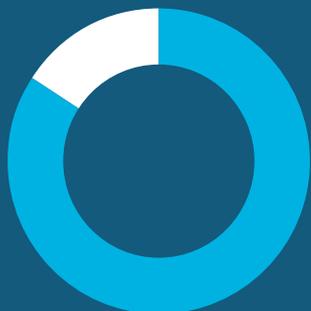
Financial Statements for the year ending December 31, 2021



\$42,723,081

Total assets

Current assets	85%
Property & equipment	10%
Noncurrent assets	5%



\$8,372,237

Total expenses

Program services	84%
Supporting services	16%



\$30,342,335

Total support and revenue

Foundation grants	79%
Individual contributions	11%
Corporate contributions	6%
Project income	>1%
In-kind contributions	>1%

STATEMENTS OF FINANCIAL POSITION
AS OF DECEMBER 31, 2021

	2020	2021
ASSETS		
CURRENT ASSETS		
Cash and cash Equivalents	6,749,529	22,954,001
Investments	8,465,170	11,461,572
Grants and other receivables	1,134,396	1,566,864
Prepaid expenses and other assets	167,088	159,496
Total current assets	16,516,183	36,141,933
PROPERTY AND EQUIPMENT		
Land	396,534	428,058
Buildings and improvements	2,708,250	2,833,546
Program equipment	720,417	838,161
Water supply infrastructure	1,480,723	1,574,594
Software	68,742	68,742
Vehicles	145,454	239,427
	5,520,120	5,982,528
Less: Accumulated depreciation and amortization	(1,270,665)	(1,663,551)
Net property and equipment	4,249,455	4,318,977
NONCURRENT ASSETS		
Security deposits	21,671	6,750
Construction in progress	120,075	188,011
Grants and other receivables, net of current portion and discount	-	2,067,410
Total noncurrent assets	141,746	2,262,171
TOTAL ASSETS	\$20,907,384	\$42,723,081
LIABILITIES AND NET ASSETS		
CURRENT LIABILITIES		
Loan payable	89,879	-
Accounts payable and accrued liabilities	317,425	227,855
Refundable advances	64,831	-
Total liabilities	472,135	227,855
NET ASSETS		
Without donor restrictions	16,496,852	36,031,925
With donor restrictions	3,938,397	6,463,301
Total net assets	20,435,249	42,495,226
TOTAL LIABILITIES AND NET ASSETS	20,907,384	42,723,081

STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS
FOR THE YEAR ENDED DECEMBER 31, 2021

	Without Donor Restrictions		With Donor Restrictions		Total	
	2020	2021	2020	2021	2020	2021
SUPPORT AND REVENUE						
Foundation grants	2,541,997	20,804,960	6,724,821	4,209,131	9,266,818	25,014,091
Individual contributions	1,868,012	2,817,846	955,707	654,835	2,823,719	3,472,681
Corporate contributions	74,901	1,169,837	128,137	634,916	203,038	1,804,753
Government grants	60,855	-	-	-	60,855	-
Project income	51,228	42,855	-	-	51,228	42,855
In-kind contributions	538,967	12,206	-	-	538,967	12,206
Investment income, net	108,211	5,767	-	-	108,211	5,767
Loss on disposal of fixed assets	(5,476)	(5,333)	-	-	(5,476)	(5,333)
Currency loss	340	(4,685)	-	-	340	(4,685)
Net assets released from donor restrictions	7,323,212	2,973,978	(7,323,212)	(2,973,978)	-	-
Total support and revenue	12,562,247	27,817,431	485,453	2,524,904	13,047,700	30,342,335
EXPENSES						
Program Services						
Health	1,486,451	1,269,171	-	-	1,486,451	1,269,171
WASH	2,009,437	349,633	-	-	2,009,437	349,633
Essential Services	391,118	411,646	-	-	391,118	411,646
Sustainable Livelihoods	157,510	446,298	-	-	157,510	446,298
Girls Leadership and Education	968,362	1,056,926	-	-	968,362	1,056,926
SUN	1,696,850	2,281,817	-	-	1,696,850	2,281,817
SACCO	133,104	152,875	-	-	133,104	152,875
Kenya Program Operations	808,157	1,093,818	-	-	808,157	1,093,818
Total program services	7,650,989	7,062,184	-	-	7,650,989	7,062,184
Supporting Services						
General and Administrative	760,278	764,164	-	-	760,278	764,164
Development	597,081	545,889	-	-	597,081	545,889
Total supporting services	1,357,359	1,310,053	-	-	1,357,359	1,310,053
Total expenses	9,008,348	8,372,237	-	-	9,008,348	8,372,237
Changes in net assets before other item	3,553,899	19,445,194	485,453	2,524,904	4,039,352	21,970,098
OTHER ITEM						
Extinguishment of debt	-	89,879	-	-	-	89,879
Changes in net assets	-	19,535,073	-	2,524,904	-	22,059,977
Net assets at beginning of year	12,942,953	16,496,852	3,452,944	3,938,397	16,395,897	20,435,249
NET ASSETS AT END OF YEAR	16,496,852	36,031,925	3,938,397	6,463,301	20,435,249	42,495,226

STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED DECEMBER 31, 2021

	2020	2021
CASH FLOWS FROM OPERATING ACTIVITIES		
Changes in net assets	4,039,352	22,059,977
Adjustments to reconcile changes in net assets to net cash provided by operating activities:		
Depreciation and amortization	335,753	392,911
Loss on write-off of obsolete intangible assets	25,010	0
Loss (gain) on disposal of property and equipment	(19,534)	5,333
Change in discount on long-term receivables	0	45,710
Extinguishment of debt	0	(89,879)
Unrealized loss on investments	823	42,811
(Increase) decrease in:		
Grants and other receivables	(443,152)	(2,545,588)
Inventory	9,296	0
Prepaid expenses and other assets	29,020	7,592
Security deposits	8,917	14,921
(Decrease) increase in:		
Accounts payable and accrued liabilities	(103,260)	(89,570)
Refundable advances	64,831	(64,831)
Net cash provided by operating activities	3,947,056	19,779,387
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of investments	(1,115,898)	(3,039,213)
Purchases of property and equipment	(59,743)	(367,561)
Proceeds from sales of property and equipment	19,778	-
Payments for construction in progress	(518,481)	(168,141)
Payments made to acquire intangible assets	(8,079)	-
Repayment of loans from SACCO	79,483	-
Net cash used by investing activities	(1,602,940)	(3,574,915)
CASH FLOWS FROM FINANCING ACTIVITIES		
Loan proceeds received	89,879	-
Net cash provided by financing activities	89,879	-
Net increase in cash and cash equivalents	2,433,995	16,204,472
Cash and cash equivalents at beginning of year	4,315,534	6,749,529
CASH AND CASH EQUIVALENTS AT END OF YEAR	6,749,529	22,954,001
SCHEDULE OF NONCASH INVESTING AND FINANCING TRANSACTIONS:		
Extinguishment of Debt	-	89,897
Transfer of Assets from Construction in Progress to Buildings and Improvements	803,150	94,872

STATEMENT OF FUNCTIONAL EXPENSES
FOR THE YEAR ENDED DECEMBER 31, 2021

	Program Services											
	Health		WASH		Essential Services		Sustainable Livelihoods		Girls Leadership and Education		SUN	
	2020	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020	2021
Salaries with benefits and taxes	605,206	433,069	121,798	57,861	267,178	177,717	64,858	85,279	561,387	584,763	326,797	593,380
Professional fees	9,112	77,727	1,634	20,159	2,015	20,952	300	21,533	29,544	66,087	56,010	136,627
Repairs and maintenance	17,854	52,033	9,479	8,075	11,299	1,621	622	386	15,168	32,726	13,945	16,477
Rent	16,348	7,293	1,336	1,282	9,233	1,848	4,267	5,011	20,571	11,951	39,949	68,963
Program supplies	302,413	114,121	1,250,553	40,237	12,022	121,218	66,376	61,918	86,728	158,290	292,155	701,827
Medical supplies	125,613	166,120	-	-	-	4	-	-	9,937	319	488	28
Program food	15,068	5,795	4,247	304	13,189	7,603	4,185	7,351	35,708	18,645	366,412	35,628
Travel and transportation	15,971	15,964	33,061	6,353	25,817	24,494	1,946	9,449	43,626	15,966	53,720	91,803
Service fees	259,575	289,572	421,026	44,764	9,399	8,987	7,559	68,182	30,765	23,631	213,636	179,350
Bank charges	144	1,567	2,148	384	40	792	-	469	7	1,207	104	2,527
Events and trainings	2,928	-	-	-	464	4,436	-	-	927	2,625	26,035	7,754
Marketing and promotions	-	4,437	387	535	3,487	586	-	317	-	797	2,935	30,861
Printing	8,227	1,447	200	23	1,075	361	44	44	2,159	2,612	10,602	6,776
Telecom and communications	7,725	4,736	950	1,420	7,440	5,661	1,993	1,791	11,147	3,163	45,752	43,107
Program equipment, software and rentals	8,893	33,609	7,690	12,819	4,259	23,604	2,398	13,667	5,695	37,841	89,641	98,442
Utilities	16,020	45	7,612	-	9,700	446	2,384	28	14,498	483	14,524	50,649
Uniforms	-	1,385	-	-	776	-	-	-	14,480	1,395	1,715	670
Miscellaneous	8,186	407	100	(62)	235	591	94	(76)	6,089	1,016	716	3,721
Scholarships	-	4,771	-	1,331	410	1,545	-	129,010	32,612	20,917	80,670	132,298
Grants to individuals	-	-	-	-	-	-	-	-	-	-	32,253	66,465
Grants to other organizations	1,022	-	7,367	-	-	3,009	-	39,397	-	-	20,381	-
Total expense before depreciation and amortization	1,420,305	1,214,098	1,869,588	195,485	378,038	405,475	157,026	443,756	921,048	984,434	1,688,440	2,267,353
Depreciation and amortization	66,146	55,073	139,849	154,148	13,080	6,171	484	2,542	47,314	72,492	8,410	14,464
TOTAL	1,486,451	1,269,171	2,009,437	349,633	391,118	411,646	157,510	446,298	968,362	1,056,926	1,696,850	2,281,817

						Supporting Services							
SACCO		Kenya Program Operations		Total Program Services		General and Administrative		Development		Total Supportive Services		Total Expenses	
2020	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020	2021
59,416	65,432	560,987	575,810	2,567,627	2,573,311	312,142	400,385	362,652	285,990	674,794	686,375	3,242,421	3,259,686
2,514	7,610	27,328	45,664	128,457	396,359	265,906	258,818	192,034	184,870	457,940	443,688	586,397	840,047
380	4,505	7,699	44,964	76,446	160,787	280	306	-	219	280	525	76,726	161,312
702	554	12,024	10,387	104,430	107,289	68,825	18,826	-	13,447	68,825	32,273	173,255	139,562
718	961	7,856	21,043	2,018,821	1,219,615	5,001	9,114	24	6,510	5,025	15,624	2,023,846	1,235,239
-	-	-	-	136,038	166,471	-	-	-	-	0	-	136,038	166,471
785	424	4,539	3,645	444,133	79,395	257	497	-	355	257	852	444,390	80,247
701	1,047	15,691	30,879	190,533	195,955	3,826	24,591	1,703	17,565	5,529	42,156	196,062	238,111
1,589	2,485	22,141	50,192	965,690	667,163	66,086	6,127	1,676	4,376	67,762	10,503	1,033,452	677,666
-	166	20,524	14,612	22,967	21,724	516	5,636	20	4,026	536	9,662	23,503	31,386
464	-	1,249	439	32,067	15,254	4,269	-	1,268	-	5,537	-	37,604	15,254
1,125	112	94	2,359	8,028	40,004	31	3,813	19,241	2,724	19,272	6,537	27,300	46,541
526	464	2,808	9,757	25,641	21,484	619	332	-	237	619	569	26,260	22,053
995	242	5,746	33,754	81,748	93,874	3,180	8,223	246	5,874	3,426	14,097	85,174	107,971
9,298	3,531	42,968	106,113	170,842	329,626	24,849	18,138	17,574	12,956	42,423	31,094	213,265	360,720
998	-	18,419	77,631	84,155	129,282	1,400	-	-	-	1,400	-	85,555	129,282
-	-	-	594	16,971	4,044	-	-	-	-	-	-	16,971	4,044
-	(27)	5,288	1,218	20,708	6,788	1,429	(995)	0	(655)	1,429	(1,650)	22,137	5,138
-	575	-	-	113,692	290,447	-	-	-	-	-	-	113,692	290,447
-	-	-	-	32,253	66,465	-	-	-	-	-	-	32,253	66,465
47,524	59,278	-	-	76,294	101,684	-	-	-	-	-	-	76,294	101,684
127,735	147,359	755,361	1,029,061	7,317,541	6,687,021	758,616	753,811	596,438	538,494	1,355,054	1,292,305	8,672,595	7,979,326
5,369	5,516	52,796	64,757	333,448	375,163	1,662	10,353	643	7,395	2305	17,748	335,753	392,911
133,104	152,875	808,157	1,093,818	7,650,989	7,062,184	760,278	764,164	597,081	545,889	1,357,359	1,310,053	9,008,348	8,372,237

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