

Transforming Critical Infrastructure

An overview of how Black & Veatch partners to deliver value for clients.



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Black & Veatch Today





The Values We Live By

What we believe. How we behave.

Safety

We value one another. That's why safety is our way of life. We not only care about protecting each other from harm at the work site, but also the physical, psychological and overall well-being of the people and communities we serve. Safety is the bedrock of every choice and action.

Accountability

We take delivering on our promises and commitments seriously. To us, personal responsibility and ownership is just as much about quality results as it is about supporting others to achieve a greater impact.

Ownership

Being an employee-owned company means together, our people are Black & Veatch. Together we invest in our shared success. What's more, our ownership culture is one of the reasons we attract and retain the best people in a competitive industry.

Collaboration

Our excellence is nurtured by the trust we have in each other, and our success depends on one another's strengths—two are better than one when two act as one. Together we perform above expectations and together we stand proud in the result.

Integrity

Transparency, authenticity and ethical actions start on the individual level, but it's not where it ends. Our integrity rests within the connection between every employee owner, client, partner and project. It's the high standard of behavior that defines what we do when no one is looking.

Respect

Our employee-owners, clients and partners have diverse perspectives that broaden our understanding. Not only do we value their input, but we actively seek it out, aware that more voices and different experiences yield better results in our work and in our communities.

Entrepreneurship

Bold thinking and creativity help us usher in change and launch innovations that shape our world. We're brave in our pursuit of new ways to solve problems and new problems to solve. We are constantly looking for paths to growth for our clients, our company and ourselves.

Black & Veatch's Senior Leadership Team

Mario Azar **Chairman and CEO**





Katie Werner Chief of Staff



Laszlo von Lazar President Energy & Process Industries



Mike Orth President Connectivity & Commercial and Industrial; Governments & Environment



Narsingh Chaudhary President Asia-Pacific & India **Regional Markets**



Youssef Merjaneh Managing Director, Europe, Middle East & Africa



Oscar Falcon Managing Director Latin America



Michael Williams Barry Clegg Chief Financial Officer President **BV** Operations



Andrea Bernica Chief People Officer



Shibu Cherian Interim Chief Information Officer



Patrick Hogan Chief Client Officer



John Felski Interim Strategy & Evolution



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Stuart Shaw

Interim

General Counsel

Europe, Middle East & Africa Leadership Team

Youssef Merjaneh Sr. VP & Managing Director Europe, Middle East & Africa





Laura Phillips Chief of Staff



Michael Neal Sanchez Conventional Generation Director



Robbie Gibson Renewables & Grid Director



Ken Loughrey Sustainable Process Interim Director



Alexander Moritz Clean Transportation Interim Director



Mark Stone Construction Director



Bev Kundu Safety Leader



Pawel Mitas Quality Manager



Black & Veatch EMEA Sales Leadership Team





Robbie Gibson (Interim) Sales Director Jon Hawkins Sales Manager Europe/UK Pankaj Dodeja (Interim) Sales Manager Middle East/North Africa Luca Winter Sales Manager Europe/Germany



We deliver infrastructure consulting, design, construction and management solutions that drive your growth, resilience and sustainability.



Experience the difference we deliver.

Federal & Cyber Security

Water

Distributed Infrastructure

Refer to:

experience.bv.com/solutionsexperience

Process

Contact Us

Ξ



BV Solutions Portfolios

Infrastructure has the potential to transform — to unlock new solutions, create clean versions of essential systems, and close gaps so everyone thrives.

Integrated Solutions Offerings



Advanced Power Generation

Integrated solutions that address our clients' most pressing issues around energy transition.



Advisory Services

Industry-leading consulting services to support **technology**, **operational**, **financial and regulatory** challenges.



Commercial & Industrial Facilities

Guiding high-tech, commercial and industrial clients through strategic planning and design of sustainable, resilient, profitable and compliant facilities.



Cybersecurity

Providing Cyber Strategy and Cyber Modernization solutions to serve the needs of complex operational technology ecosystems and improve the cybersecurity posture of critical infrastructure.



Distributed Infrastructure

Deploying **cost-efficient distributed systems** across transportation, energy, communications, modular infrastructure and integrated medical and digital health systems.



Environmental Services

Solve complex environmental challenges by **reducing regulatory complexity and compliance** needs and ensuring budget and project schedules are met successfully.



Federal

Protecting our government and commercial clients' critical mission facilities, infrastructure and programs worldwide.



Grid

Preparing utilities for long-term, sustainable growth through the planning, designing and building of an intelligent, secure and resilient grid.



Operating Asset

Optimizing infrastructure for heavy asset owners. Combining industry knowledge, lifecycle experience and proven processes to streamline management.



Process

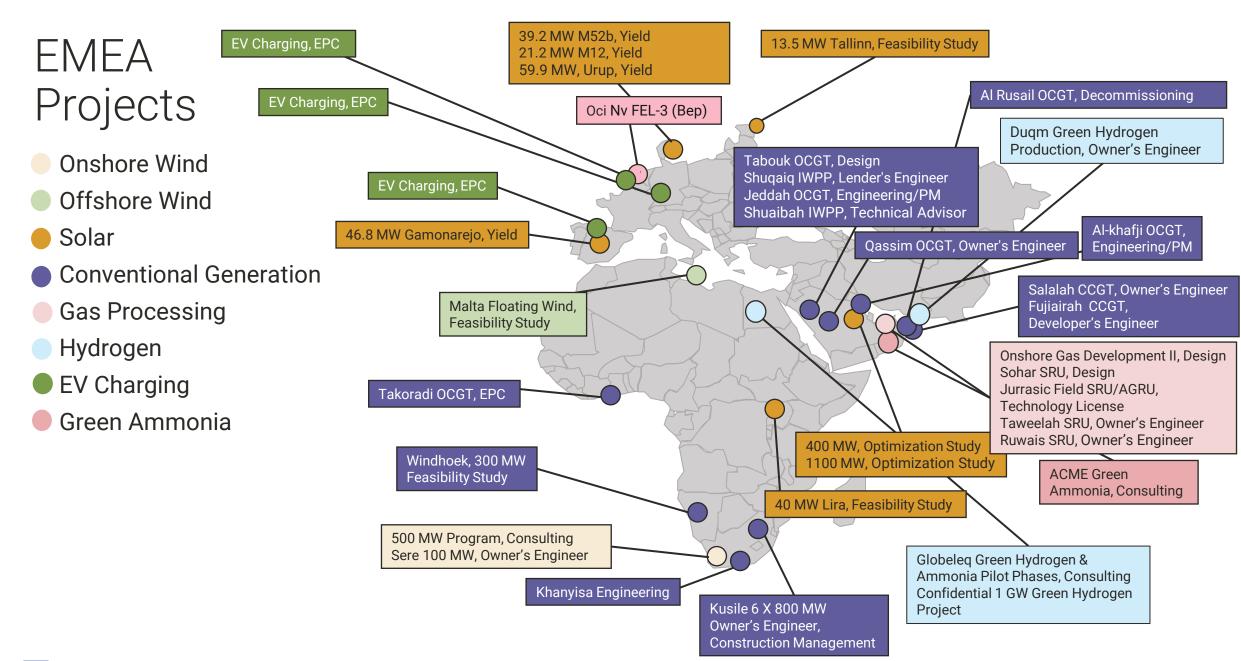
Sustainable process solutions help clients **lead the transition of resilient and affordable energy** while accelerating pathways to global decarbonization.



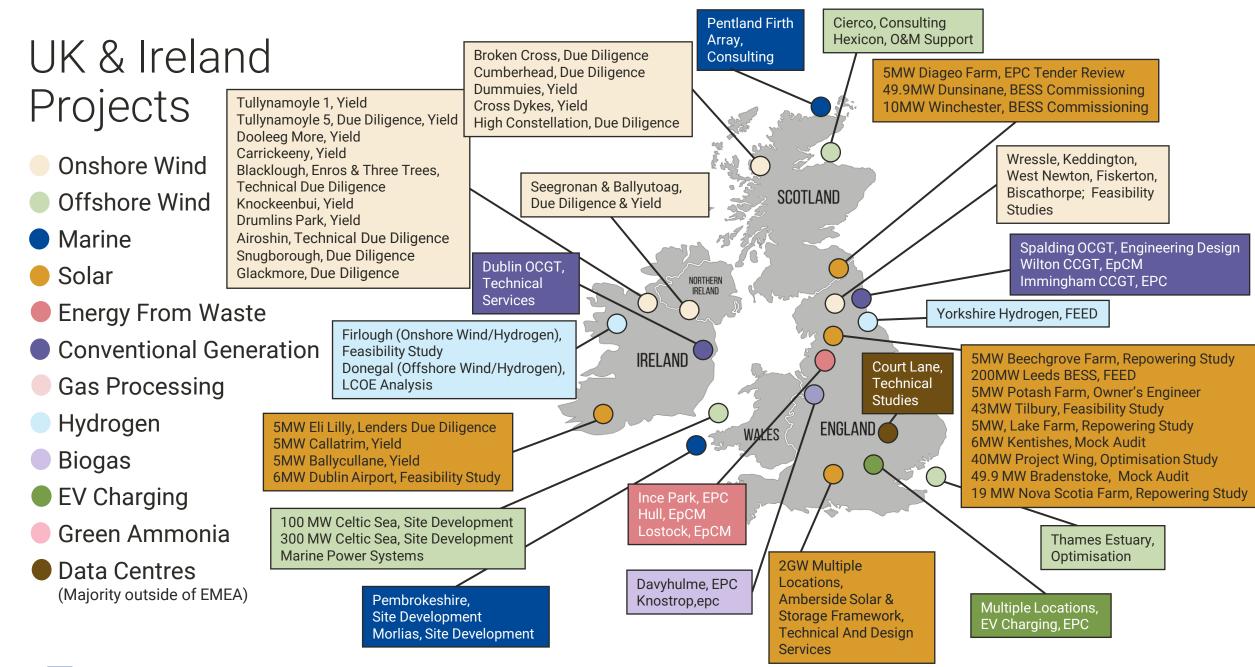
Water

Complete and customizable technical, management and delivery expertise to solve any water infrastructure-related need.







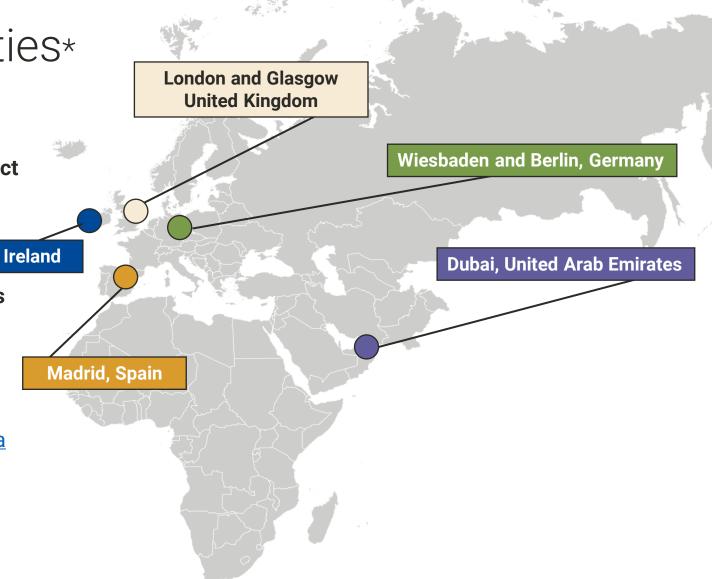


Black & Veatch EMEA Offices/Entities* **170+ Headcount****

- All entities have engineering and project management capabilities
- UK, Ireland, Germany, South Africa also include construction management capabilities

Learn more:

- BV United Kingdom
- <u>BV Europe</u>
- BV Middle East and North Africa
- <u>BV Africa</u>



*Not including Government/Federal business **Figure does not include subcontracted employees

Global Offices

Major Engineering Offices:

Overland Park, KS, USA Raleigh, NC, USA Ann Arbor, MI, USA Denver, CO, USA Santiago, Chile Glasgow, UK London, UK Wiesbaden, Germany Mumbai, India Pune, India Beijing, China Bangkok, Thailand Jakarta, Indonesia Singapore

12,000+

Black & Veatch Professionals Located Globally to Serve Clients Around the Clock



Black & Veatch Workforce by the Numbers

Project-specific offices are not shown.



Let us help you achieve sustainability and resiliency while helping you grow your business



The workforce for the future here, today

Construction excellence, at global scale

Program integration for distributed and sustainable infrastructure Leading the physical to digital transformation





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